



City of Kansas City, Missouri

Docket Memo

Ordinance/Resolution #: 240046

Submitted Department/Preparer: Housing

Revised 11/01/23

Docket memos are required on all ordinances initiated by a Department Director. More information can be found in [Administrative Regulation \(AR\) 4-1](#).

Executive Summary

Authorizing the City Manager to negotiate and execute a \$7,137,610 contract with Hope Faith-Homeless Assistance Campus to provide a non-congregate, low-barrier shelter facility to assist unsheltered families and individuals using previously-appropriated HOME ARP funds.

Discussion

Emergency shelter and other crisis housing (shelters, interim housing, motel vouchers) play a critical role in our system's response to homelessness. Emergency shelters will always be necessary as there will be always be people dislodged from housing who will need temporary accommodation.

If every person regardless of circumstance needs a bed to sleep in, then every community needs some form of low-barrier shelter, especially when people are living in encampments, on the street or other places not meant for human habitation.

The lack of low-barrier emergency shelter leads individuals to create or seek "shelter" in encampments, which promote trafficking, public health concerns, violence, costly clean up efforts, and more. The current high barrier shelter system leaves a portion of the population to seek shelter outside. Low Barrier shelter fills that gap.

Fiscal Impact

1. Is this legislation included in the adopted budget? ☒ Yes ☐ No

2. What is the funding source?
2940-555317-B-G55HOMEARP \$6,637,610
2940-555308-B-G55HOMEARP \$500,000

3. How does the legislation affect the current fiscal year?

Funding source is a federal grant for this specific purpose.

4. Does the legislation have a fiscal impact in future fiscal years? Please notate the difference between one-time and recurring costs.

One time.

5. Does the legislation generate revenue, leverage outside funding, or deliver a return on investment?

A chronically homeless person costs the taxpayer an average of \$35,578 per year. This cost can be reduced by 49.5% when people experiencing homelessness are connected to appropriate housing. Shelters provide an access point for chronically homeless folks to connect with necessary resources.

Office of Management and Budget Review

(OMB Staff will complete this section.)

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|---|---|--|
| 1. This legislation is supported by the general fund. | ☐ Yes | ☒ No |
| 2. This fund has a structural imbalance. | ☐ Yes | ☒ No |
| 3. Account string has been verified/confirmed. | ☒ Yes | ☐ No |

Additional Discussion (if needed)

Click or tap here to enter text.

Citywide Business Plan (CWB) Impact

1. View the [FY23 Citywide Business Plan](#)
2. Which CWBP goal is most impacted by this legislation?
Housing and Healthy Communities (Press tab after selecting.)
3. Which objectives are impacted by this legislation (select all that apply):
 - ☐ Utilize planning approaches in neighborhoods to reduce blight, ensure sustainable housing, and improve resident wellbeing and cultural diversity.
 - ☐ Maintain and increase affordable housing supply to meet the demands of a diverse population.
 - ☒ Address the various needs of the City's most vulnerable population by working to reduce disparities.
 - ☐ Foster an inclusive environment and regional approach to spur innovative solutions to housing challenges.
 - ☒ Ensure all residents have safe, accessible, quality housing by reducing barriers.
 - ☐ Protect and promote healthy, active amenities such as parks and trails, play spaces, and green spaces.

Prior Legislation

Click or tap here to list prior, related ordinances/resolutions.

Service Level Impacts

This legislation approves a contract that includes 1) renovation of an existing homeless serving space so that portion of the building can be used as non-congregate, low-barrier shelter; 2) 24/7 operation of the shelter with case management/services; and 3) capacity expansion through a jobs program for homeless individuals and the addition of a fundraising professional for sustainability.

Other Impacts

1. What will be the potential health impacts to any affected groups?

Living outside is dangerous. The lack of low-barrier emergency shelter leads individuals to create or seek “shelter” in encampments, which promote trafficking, public health concerns, violence, costly clean up efforts, and more.

Low-barrier shelter provides the following impact:

- Focuses on respect in behaviour, not punishment for actions
- Understands trauma, and utilizes a trauma-informed approach
- Uses restrictions and barring sparingly, and connects people to alternative resources
- Does not impose values and beliefs on residents
- Serves and accepts people without judgment
- Treats belongings respectfully
- Encourages access to basic needs like hygiene with dignity
- Integrates housing and community
- Makes decisions in collaboration with residents
- Actively engages with guests, encourages housing and promotes hope

2. How have those groups been engaged and involved in the development of this ordinance?

City’s Office of Unhoused Solutions staff connect with folks experiencing homelessness daily and service providers. Building relationships with the unhoused community gives insight as to why some unhoused folks are less likely to access current available shelter resources.

3. How does this legislation contribute to a sustainable Kansas City?

Vulnerable populations need access to appropriate resources. Any agency chosen through the RFP process will have a fundraising, architecture, staffing, and programming plans in place. The agency will leverage HOME-ARP funds along with traditional fundraising efforts in order to create sustainability within the project.

4. Does this legislation create or preserve new housing units?

No (Press tab after selecting)

Click or tap here to enter text.

Click or tap here to enter text.

5. Department staff certifies the submission of any application Affirmative Action Plans or Certificates of Compliance, Contractor Utilization Plans (CUPs), and Letters of Intent to Subcontract (LOIs) to CREO prior to, or simultaneously with, the legislation entry request in Legistar.

Please Select (Press tab after selecting)

Click or tap here to enter text.

6. Does this legislation seek to approve a contract resulting from an Invitation for Bid?

No(Press tab after selecting)

Click or tap here to enter text.

7. Does this legislation seek to approve a contract resulting from a Request for Proposal/Qualification (RFP/Q)?

Yes(Press tab after selecting)

In an effort to prevent disclosure of confidential information, a separate communication will be provided to City Council members to reflect the top three proposers for the RFP/Q.