



City of Kansas City, Missouri

Docket Memo

Ordinance/Resolution #: [Click or tap here to enter TMP-#.](#)

Submitted Department/Preparer: Aviation

Revised 6/10/24

Docket memos are required on all ordinances initiated by a Department Director. More information can be found in [Administrative Regulation \(AR\) 4-1](#).

Executive Summary

Authorizing the Director of the Aviation Department to enter into a \$9,812,409.76 construction contract with Brown & Root Industrial Service, LLC for the AOA Fence Replacement Phase 1 at the Kansas City International Airport (MCI); and appropriating \$10,793,650.74 from the Unappropriated Fund Balance of the Aviation Fund.

Discussion

THE MWDBE CREO CUP WAS APPROVED FOR 10.7% DBE PARTICIPATION.

The primary purpose of this project is to replace the existing Air Operations Area (AOA) fence and gates at Kansas City International Airport (MCI). The design will include both 8-foot and 10-foot chain-link fence with 1-foot barbed wire and a 4-foot wildlife deterrent skirt. The 10-foot sections have been limited to areas of greatest wildlife crossing concerns. The scope of this project includes the replacement of the existing AOA fence and gates from the north side of Post 2, along Cargo Row, around the west side of the airfield, ending just past Post 18. The project will also include the installation and removal of temporary AOA fence, adjustments of the AOA perimeter roadway, storm drainage, grading, and culvert improvements along the perimeter fence.

Fiscal Impact

1. Is this legislation included in the adopted budget? ☒ Yes ☐ No
2. What is the funding source?
Aviation Fund - FY26-8300-627270-B-62250588
3. How does the legislation affect the current fiscal year?
\$10,793,650.74
4. Does the legislation have a fiscal impact in future fiscal years? Please notate the difference between one-time and recurring costs.
There is no known future fiscal impact.
5. Does the legislation generate revenue, leverage outside funding, or deliver a return on investment?

No

Office of Management and Budget Review
(OMB Staff will complete this section.)

1. This legislation is supported by the general fund. ☐ Yes ☒ No
2. This fund has a structural imbalance. ☐ Yes ☒ No
3. Account string has been verified/confirmed. ☒ Yes ☐ No

Additional Discussion (if needed)

The Aviation Fund has Unappropriated Fund Balance available to support the proposed amount. The unreserved fund balance of the Aviation Fund is \$213.0 million, as of the published Adopted Budget FY 2026.

Citywide Business Plan (CWBP) Impact

1. View the [Adopted 2025-2029 Citywide Business Plan](#)
2. Which CWBP goal is most impacted by this legislation?
Infrastructure and Accessibility (Press tab after selecting.)
3. Which objectives are impacted by this legislation (select all that apply):
 - ☐ Engage in thoughtful planning and redesign of existing road networks to ensure safety, access, and mobility of users of all ages and abilities.
 - ☐ Enhance the City's connectivity, resiliency, and equity through a better-connected multi-modal transportation system for all users.
 - ☐ Build on existing strengths while developing a comprehensive transportation plan for the future.
 - ☐ Develop environmentally sustainable infrastructure strategies that improve quality of life and foster economic growth.
 - ☒ Ensure adequate resources are provided for continued maintenance of existing infrastructure.
 - ☐ Focus on delivery of safe connections to schools.

Prior Legislation

N/A

Service Level Impacts

This project will increase the likelihood of maximizing use of all assets owned.

Other Impacts

1. What will be the potential health impacts to any affected groups?

Aviation Engineering has reviewed the Priorities in the Kansas City Community Health Improvement Plan (KC-CHIP) and does not identify any negative impacts.

2. How have those groups been engaged and involved in the development of this ordinance?

The Community within the Kansas City, Missouri area has been consistently engaged and involved with the Aviation Department Master Plan, which contributes to this ordinance.

3. How does this legislation contribute to a sustainable Kansas City?

Continuous reconstruction of infrastructure at Kansas City International Airport is vital to the continuous operation of the Airport and the city's economic vitality.

4. Does this legislation create or preserve new housing units?

No (Press tab after selecting)

Click or tap here to enter text.

Click or tap here to enter text.

5. Department staff certifies the submission of any application Affirmative Action Plans or Certificates of Compliance, Contractor Utilization Plans (CUPs), and Letters of Intent to Subcontract (LOIs) to CREO prior to, or simultaneously with, the legislation entry request in Legistar.

Yes - I have submitted documents for CREO Review (Press tab after selecting)
Please attach or copy and paste CREO's review.

CREO - Division of Economic Equity & Inclusion

Contractor Utilization Plan Approval Form

Prepared by: Sara Hurst

e-Builder users: Approval Form must be completed and attached in PDF format where indicated. CUP/LOIs must be attached where indicated, or as supporting documents.

Date: 5/21/25

Contract/Project Number: 6224120071	Project Name: AOA Fence Replacement Phase 1
Developer/Prime: Brown & Root Industrial Services, LLC	Contact Name:
Address: 110 NW Parkway Dr Bldg 6 Riverside, MO 64150	Email: craig.cook@brownandroot.com

Full Contract Value: \$ 9,812,409.76

Funding: ☐ City ☐ State ☒ Federal ☐ CO-OP ☐ Grant: ☐ Other:
 Project Requirements: ☐ M/WBE ☒ DBE ☐ Section 3 ☐ N/A
 Tax Incentive: ☐ LCRA ☐ TIF ☐ PIEA ☒ N/A ☐ Other:
 Prevailing Wage: ☒ Yes ☐ No
 Davis-Bacon: ☒ Yes ☐ No

Construction Employment Program: ☒ Yes: Workforce goals are 10% Minority & 2% Women. There are over 800 Workforce hours and project cost is \$300,000 or more.
☐ No: Workforce hours are less than 800 and project cost is less than \$300,000.

Contract Goals: DBE 24.49%	Contractor Utilization Plan Achievement: DBE 10.7%
Self-Perform: ____%	Self-Perform: ____%
MBE: ____%	MBE: ____%
WBE: ____%	WBE: ____%
Non-certified firms: ____%	Non-certified firms: ____%

Contract Type (select one): ☒ Construction ☐ Design-Build ☐ Design Professional ☐ Professional Services
☐ General Services ☐ Facilities Maintenance/Repair/Renovation ☐ Concessions ☐ Co-operative
☐ Revenue Sharing ☐ Non-Municipal Agency ☐ Other Goods & Services ☐ Other _____

Project Manager: Mallie Hare	Email: mallie.hare@kcmo.org
Additional Information: There are good faith efforts attached in EB.	

This document is submitted with all available facts. Intentionally falsifying this document or omitting pertinent facts is grounds for disciplinary action pursuant to KCMO Human Resources Rules & Policy Manual (eff. August 4, 2014).

FOR CIVIL RIGHTS & EQUAL OPPORTUNITY DEPARTMENT (CREO) USE ONLY:		
The Contractor Utilization Plan is:		
<input checked="" type="checkbox"/> Approved	<input type="checkbox"/> Disapproved	
_____% MBE	_____% WBE	10.7 % DBE
The Request for Good Faith Efforts Waiver is:		
<input checked="" type="checkbox"/> Approved	<input type="checkbox"/> Disapproved	<input type="checkbox"/> Not Applicable
Appeal Sent to FICB or Incentive Agency? <input type="checkbox"/> Yes _____ FICB _____ Incentive Agency <input type="checkbox"/> No		
CREO Signature: <u>Rio Cervantes-Reed</u>	Date: 6/20/2025	
Comments: 10.7% DBE Goal is approved for Ph. 1. Subsequent phases should continue to strive for 24.49% and submit GFE documentation if unable to achieve it. Rio Cervantes-Reed		



Contractor Utilization Plan (CUP) MUST be submitted to CREO prior to being posted on docket for review & approval from Council.
 CREO EEI Contractor Utilization Plan Approval Form REVISED 12-01-2023

- Does this legislation seek to approve a contract resulting from an Invitation for Bid?

Yes(Press tab after selecting)

List the three (3) lowest bidders in addition to the selected bidder.

There were 3 total Bidders. Brown & Root, Ideker, and MegaKC, but MegaKC was considered non-responsive per the 00440 CREO DBE Instructions document.

7. Does this legislation seek to approve a contract resulting from a Request for Proposal/Qualification (RFP/Q)?

No(Press tab after selecting)