City of Kansas City, Missouri

Docket Memo

Ordinance/Resolution #: 260819
Submitted Department/Preparer: Aviation
Revised 01/30/26

Docket memos are required on all ordinances initiated by a Department Director. More information can be found in Administrative Regulation (AR) 4-1.

Executive Summary

Sponsor: Director of Aviation

Authorizing the Director of the Aviation Department to enter into a $17,780,429.18 construction contract with Brown & Root Industrial Services, LLC for the AOA Fence Replacement Phase 2 project at the Kansas City International Airport (MCI); and appropriating $19,558,472.00 from the Unappropriated Fund Balance of the Kansas City Aviation Fund.

Discussion

The existing AOA fence from AOA Gates 5-17 needs replacement per MCI's Airport Security Program. The project would include the removal of the existing AOA fence, the installation and removal of a temporary AOA fence, and the installation of a new permanent AOA fence, including a realignment of the fence between Gates 5 and 6.

This Phase includes replacement of all AOA Gates 18-32, not including Gates 5, 6, and 13. In multiple areas along the replacement, roadway regrading is required to maintain a continuous 8' of chain link fence and 1' of barbed wire for a total height of 9' from the top of the AOA perimeter road.

The CREO DBE goals for this project are 0%DBE.

Fiscal Impact

1. Is this legislation included in the adopted budget? ☐ Yes ☒ No

2. What is the funding source?

The unappropriated fund balance of the Aviation Fund (8300).

3. How does the legislation affect the current fiscal year?
   Appropriates $19,558,472.00 from the Unappropriated Fund Balance of the Aviation Fund

4. Does the legislation have a fiscal impact in future fiscal years? Please notate the difference between one-time and recurring costs.
   No

5. Does the legislation generate revenue, leverage outside funding, or deliver a return on investment?
   No.

Office of Management and Budget Review
(OMB Staff will complete this section.)

1. This legislation is supported by the general fund. ☐ Yes ☒ No

2. This fund has a structural imbalance. ☐ Yes ☒ No

3. Account string has been verified/confirmed. ☐ Yes ☒ No

Additional Discussion (if needed)
The total amount of unappropriated fund balance in the Aviation Fund is $126,286,413.

Citywide Business Plan (CWBP) Impact

1. View the Adopted 2025-2029 Citywide Business Plan

2. Which CWBP goal is most impacted by this legislation?
   Infrastructure and Accessibility (Press tab after selecting.)

3. Which objectives are impacted by this legislation (select all that apply):

   ☐ Engage in thoughtful planning and redesign of existing road networks to ensure safety, access, and mobility of users of all ages and abilities.
   ☐ Develop a multimodal regional transportation system for all users.
   ☐ Develop environmentally sustainable strategies that improve quality of life and foster economic growth.

☒ Ensure adequate resources are provided for continued maintenance of existing infrastructure.
☐ Focus on delivery of safe connections to schools.
☐

Prior Legislation

N/A

Service Level Impacts

This project will increase the likelihood of maximizing use of all assets owned.

Staff Recommendation

Aviation

Select One: ☒ Sponsored
☐ Directive: Res/Ord # Click to enter Res/Ord. No.

Select One: ☒ Recommend
☐ Do Not Recommend
☐ Not Applicable

Other Impacts

1. What will be the potential health impacts to any affected groups?
   Aviation Engineering has reviewed the Priorities in the Kansas City Community Health Improvement Plan (KC-CHIP) and does not identify any negative impacts.

2. How have those groups been engaged and involved in the development of this ordinance?

The Community within the Kansas City, Missouri area has been consistently engaged and involved with the Aviation Department Master Plan, which contributes to this ordinance.

3. How does this legislation contribute to a sustainable Kansas City?
   Continuous reconstruction of infrastructure at Kansas City International Airport is vital to the continued operation of the Airport and the City's economic vitality.

4. Does this legislation create or preserve new housing units?
   No (Press tab after selecting)

   Click or tap here to enter text.
   Click or tap here to enter text.

5. Department staff certifies the submission of any application Affirmative Action Plans or Certificates of Compliance, Contractor Utilization Plans (CUPs), and Letters of Intent to Subcontract (LOIs) to CREO prior to, or simultaneously with, the legislation entry request in Legistar.

   Yes - I have submitted documents for CREO Review (Press tab after selecting)
   Please attach or copy and paste CREO's review.

Docusign Envelope ID: 73AD4CDF-5E8B-8D31-81F5-686D9AEF64FC

CREO - Division of Economic Equity & Inclusion

Contractor Utilization Plan Approval Form

Prepared by: Sara Hurst

Date: 7/10/26

e-Builder users: Approval Form must be completed and attached in PDF format where indicated. CUP/LOIs must be attached where indicated, or as supporting documents.

Contract/Project Number: 6225100076	Project Name: AOA Fence Replacement Phase 2
Developer/Prime: Brown & Root Industrial Services	Contact Name: Ryan Taylor
Address: 2400 Bluff Creek Dr., Suite 201 | Columbia, MO 65201	Email: Ryan.Taylor@brownandroot.com

Full Contract Value:

Funding: ☐ City ☐ State ☑ Federal ☐ CO-OP ☐ Grant: ☐ Other:
Project Requirements: ☐ M/WBE ☑ DBE ☐ Section 3 ☐ N/A
Tax Incentive: ☐ LCRA ☐ TIF ☐ PIEA ☐ N/A ☑ Other:
Prevailing Wage: ☑ Yes ☐ No
Davis-Bacon: ☑ Yes ☐ No

Construction Employment Program: ☑ Yes: Workforce goals are 10% Minority & 2% Women. There are over 800 Workforce hours and project cost is $300,000 or more.
☐ No: Workforce hours are less than 800 and project cost is less than $300,000.

Contract Goals: DBE 0%	Contractor Utilization Plan Achievement: DBE 0%
Self-Perform: ____%	Self-Perform: ____%
MBE: ____%	MBE: ____%
WBE: ____% DBE 0%	WBE: ____% DBE 0%
Non-certified firms: ____%	Non-certified firms: ____%

Contract Type (select one): ◉ Construction ◯ Design-Build ◯ Design Professional ◯ Professional Services
◯ General Services ◯ Facilities Maintenance/Repair/Renovation ◯ Concessions ◯ Co-operative
◯ Revenue Sharing ◯ Non-Municipal Agency ◯ Other Goods & Services ◯ Other_____

Project Manager: Email:

Additional Information:

This document is submitted with all available facts. Intentionally falsifying this document or omitting pertinent facts is grounds for disciplinary action pursuant to KCMO Human Resources Rules & Policy Manual (eff. August 4, 2014).

FOR CIVIL RIGHTS & EQUAL OPPORTUNITY DEPARTMENT (CREO) USE ONLY:

The Contractor Utilization Plan is:

☒ Approved ☐ Disapproved

_____% MBE | _____% WBE | N/A % DBE

The Request for Good Faith Efforts Waiver is:

☐ Approved ☐ Disapproved ☒ Not Applicable

Appeal Sent to FICB or Incentive Agency? ☐ Yes _____ FICB _____ Incentive Agency ☐ No

CREO Signature: Signed by: Alexander Miller 2D1BE9011D2A4C8... Date: 8/24/2026

Comments: Due to IFR Reevaluation, Goals are not applicable at this time.

6. Does this legislation seek to approve a contract resulting from an Invitation for Bid?

   Yes(Press tab after selecting)
   List the three (3) lowest bidders in addition to the selected bidder.
   Brown & Root Industrial Services, LLC was the only bidder.

7. Does this legislation seek to approve a contract resulting from a Request for Proposal/Qualification (RFP/Q)?
   No(Press tab after selecting)